



# Scaling What Works

Building Surgical Systems Through  
Technology, Training, and Partnership

# Ohana One Annual Report

Redefining global surgical care by uniting world-class mentors, breakthrough technology, and local champions—ensuring every child, parent, and family can access safe, timely, and affordable surgery.

## TABLE OF CONTENTS

Letter from the President / 05

Who We Are / 06

Surgical Sight Program / 12

OO Gala / 24

Impact Model / 26

Technology / 28

Outreach Trips / 30

Partnerships / 36

Board & Team / 39

Financials / 40

Looking Ahead / 43



**“It is inspiring to see how Ohana One creates opportunities for collaboration and growth, harnessing technology to transform surgical care and outcomes.”**

Dr. Biruk Bekele, Ethiopia



## LETTER FROM THE PRESIDENT

Ohana One launched the Surgical Sight Program with six pairs of smart glasses and a simple belief: geography should never determine whether a child receives safe surgical care.

### We could not have imagined how far this work would grow.

What began as a pilot program has evolved into a global platform connecting and supporting 328 medical professionals across 67 countries, in partnership with 75 NGOs and 160 hospitals.

In 2025 alone, we delivered more than 45,000 minutes of remote mentorship while continuing outreach trips to Uganda, Kenya, and Guatemala. Our growth has been intentional. Every expansion is grounded in mentorship, local leadership, and measurable outcomes.

In 2025, one patient reminded me why that matters. Razia, age nine, ran into her burning home to save her baby sister and survived with severe burns after initial grafts failed. Within hours, our partners coordinated an emergency transfer, secured supplies, and arranged specialty grafts. Multiple organizations worked together seamlessly, and Razia continues to receive coordinated care because of that collaboration.

Helping Razia strengthened my resolve. Behind every number is a child and a family counting on us to build systems that work.

In 2025 we also launched the Ohana One App, a major milestone. The OO app enables real-time global collaboration, secure case logging and analytics, tele-sessions, specialty networking, and integrated virtual consults. Designed specifically for the global surgical community and free to use, it transforms mentorship from episodic connection into continuous collaboration.

In 2026, we will expand mentor-led training projects, deepen regional hubs, and grow adoption of the OO App. Our mission remains clear: train surgeons who will care for thousands long after we leave the operating room.

Thank you for being part of this work.

With gratitude,  
**David Kulber, MD**  
Co-Founder & Board President



Ohana One's vision for the future is a world where every surgeon has equitable access to advanced surgical training, mentorship, innovative technology, well-being programs, and educational resources.



Caring for the patient helps one patient.  
Training the surgeon helps thousands of patients.



### Education

Develop and invest in a network of surgeons to build a sustainable and connected global surgical community.

### Innovation

Utilize technology to bridge the gap between these surgical professionals, thereby reducing distance as the primary barrier to year-round training.

### Partnerships

Increase engagement to create a global community of surgeons and leverage assets to build the community.



Ohana One's mission is to establish **long-term sustainable surgical training programs** utilizing mentorship relationships and advanced technology to elevate and expand safe surgical care in resource-scarce locations.

# 2025 At A Glance

## Surgical Sight Program

Through mentorship, technology, and global collaboration, our community of surgeons and partners is expanding access to safe surgical care around the world.

328 Medical professionals supported

75 Partner NGOs

160 Hospitals

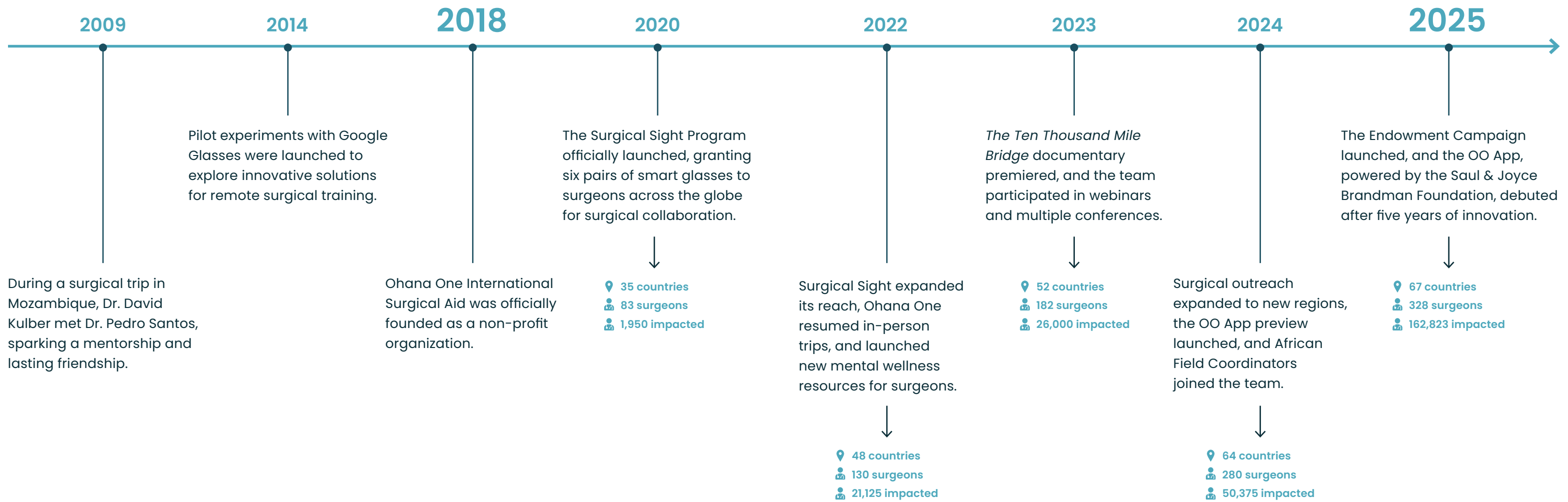
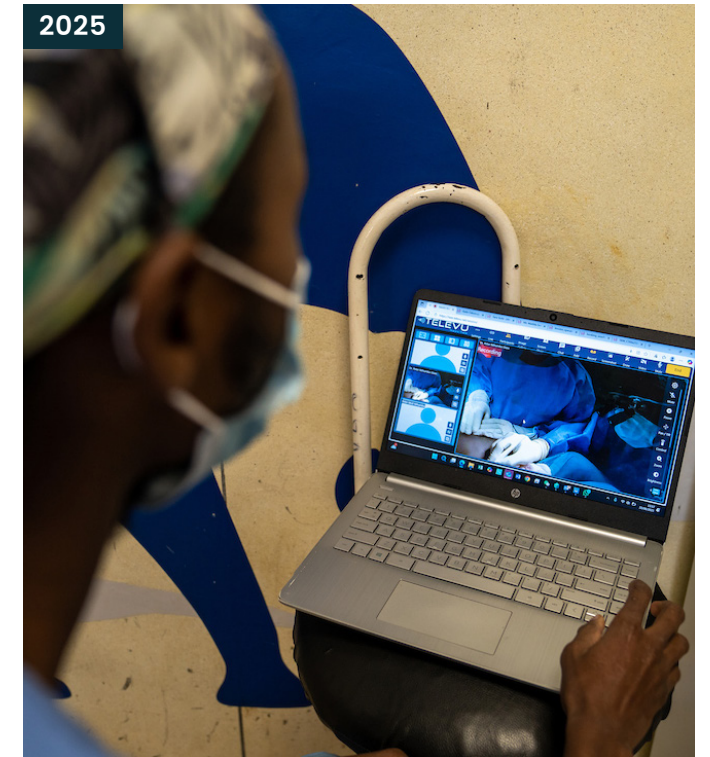
45,513 Mentorship minutes

134 Outreach surgeries

162,823 Lives impacted

# How It Started

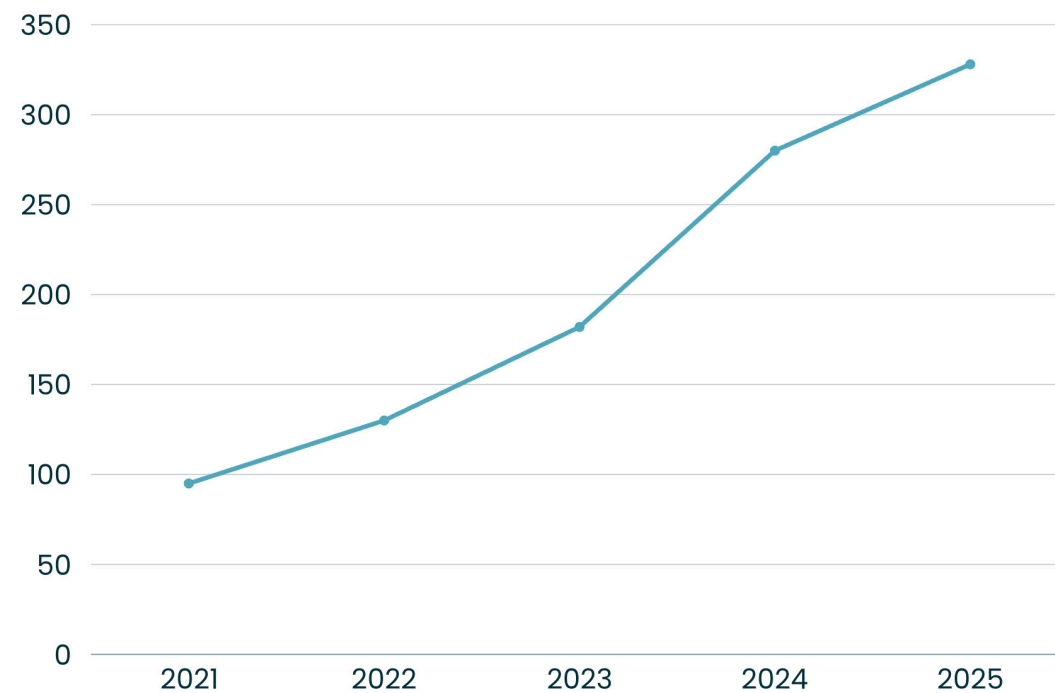
Ohana One began with a simple idea: **a child's access to safe surgery should not depend on where they are born.** What started as a remote training pilot in Mozambique has grown into a global network connecting surgeons across continents.



# From Pilot to Platform

What started as a single educational initiative is now a structured, year-round surgical education system.

Surgeons & Medical Professionals Supported

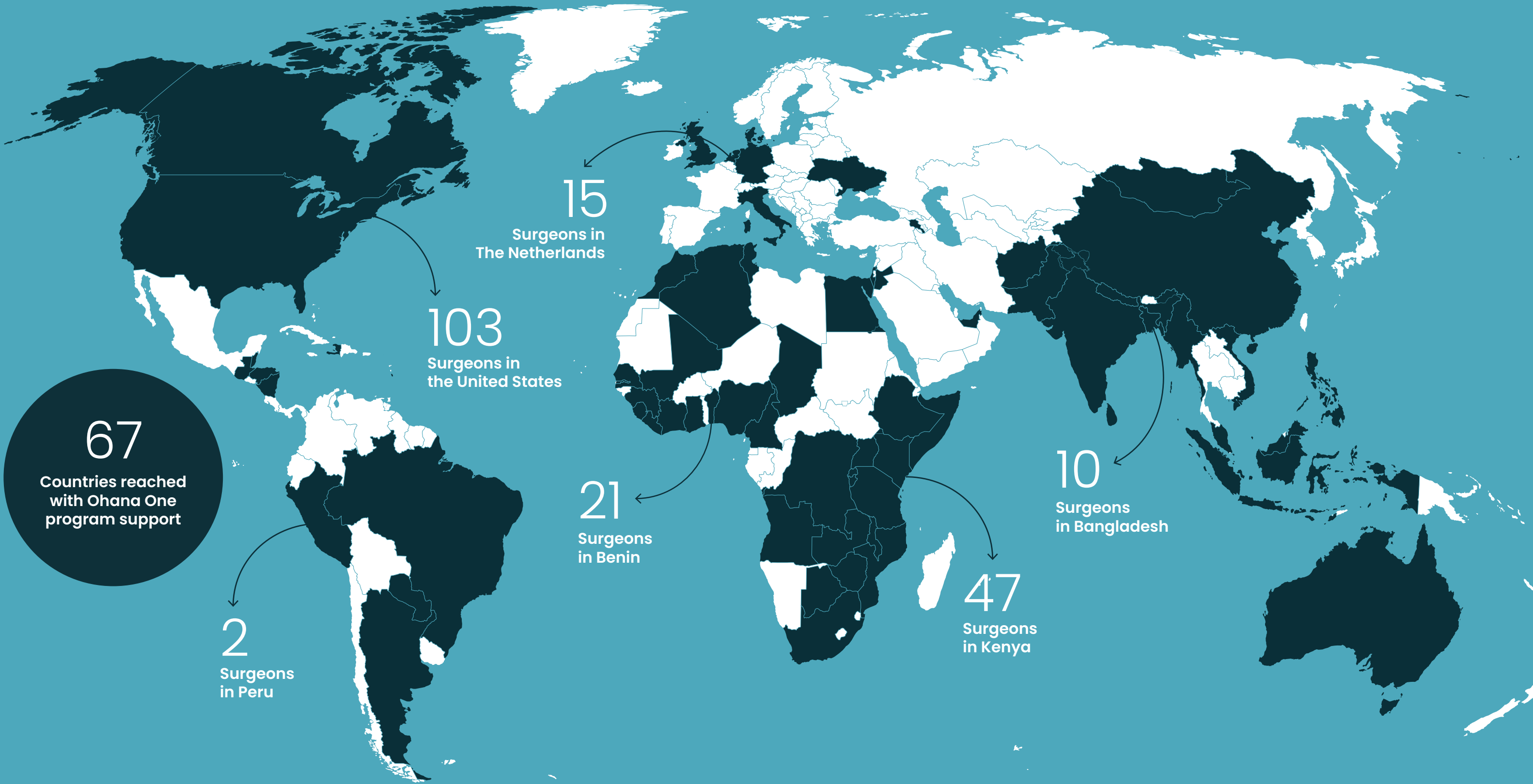


**+245%**

Growth since 2021

Participation has more than tripled in four years, reflecting increasing global trust in the Surgical Sight model.





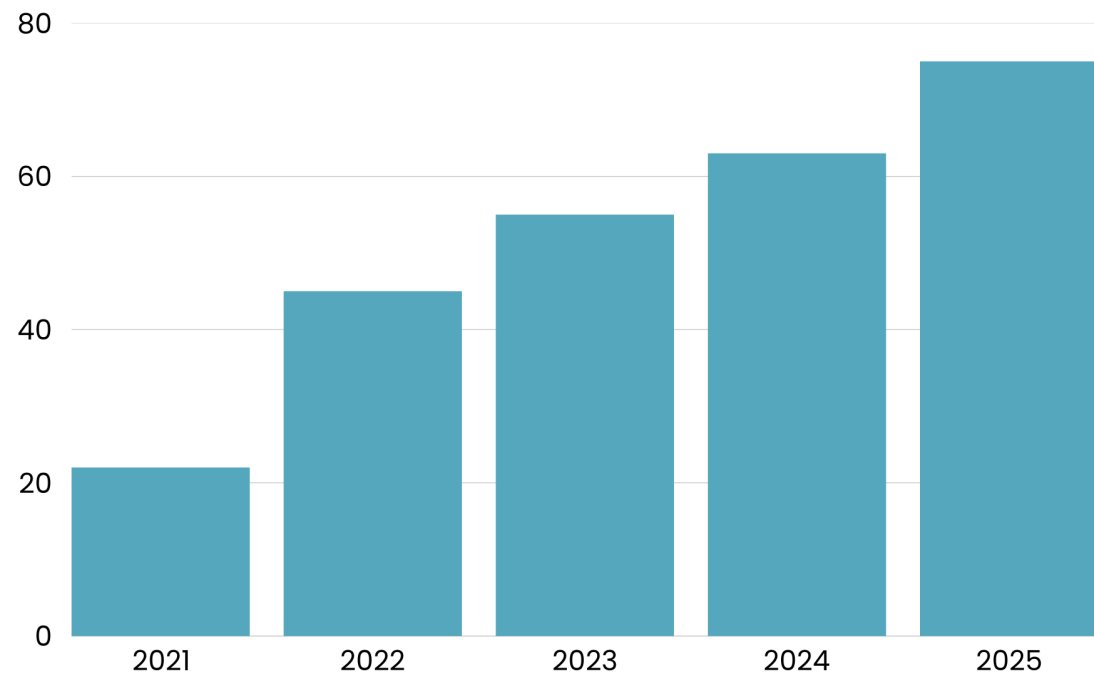
# Global Reach

Ohana One's footprint has expanded across Africa, Asia, Europe, the Caribbean, and the Americas.

# Expanding Partnerships

Building a sustainable surgical system worldwide. Ohana One's partnerships are vital in fulfilling our mission.

Partner Organizations



3.4x

Network expansion

A growing ecosystem of hospitals, NGOs, and global surgical partners strengthen long-term sustainability.



75  
Partner NGOs

160  
Hospitals supported

2020-2025  
THE SURGICAL SIGHT PROGRAM

# Expanding Partnerships

## Technology Partners



## NGO Partnerships



## Grant Partners



# Surgeon Engagement

Remote mentorship is transforming surgical practice with record engagement and hands-on guidance.

52

Active mentor-led training projects in 2025

3,130

Remote training calls completed in 2025



45,513

Minutes of remote mentorship logged in 2025

+74%

Increase year over year

Growth reflects not just enrollment, but active integration of remote mentorship into practice.



# Mentorship in Nairobi



## MENTOR

Dr. Nick Were

## MENTEE

Various colleagues at Kenyatta National Hospital

## IMPACT

Smart glasses enabled a complex pediatric hand surgery to double as a real-time learning tool, advancing both patient care and surgical training.

## TECH USED

Vuzix Smart Glasses, TeleVU, GlassVU, RemoteVU

📍 Nairobi, Kenya

👨‍⚕️ Orthopedic Surgery

🏥 Kenyatta National Hospital

Dr. Nick Were, based in Nairobi, Kenya, performed a K-wiring surgery on a 6-year-old male patient at Kenyatta National Hospital following a deep hand injury caused by a chaff cutter machine accident on the family farm.

Utilizing Vuzix Smart Glasses along with TeleVU's GlassVU and RemoteVU technologies, Dr. Were recorded the two-stage procedure – the first involving debridement and K-wiring, and the second focused on extensor tendon repair. The recorded footage was later reviewed and critiqued by his colleagues in Kenya as part of a collaborative learning and mentorship process.

Postoperatively, the patient was stable with healed wounds, though some limitation in extensor function remained, for which he is currently undergoing physiotherapy.

# From California to Kampala



Dr. Richard Iranya, a general surgeon in Kampala, Uganda, performed a contracture release using multiple Z-plasties at Moyo General Hospital. With RemoteVU technology, he received real-time mentorship from Dr. David Kulber, a plastic surgeon in Los Angeles, USA.

The patient, a 42-year-old South Sudanese refugee from Palorinya Refugee Camp, had an anterior neck contracture for over 10 years due to chronic scratching from atopic dermatitis. The Z-plasty technique was used to release the contracture, improving mobility and appearance by redistributing skin tension.

The use of RemoteVU enabled Dr. Kulber to provide expert guidance remotely, ensuring the best possible outcome for the patient. This case highlights the impact of remote surgical collaboration in expanding specialized care to underserved regions.

## MENTOR

Dr. David Kulber

## MENTEE

Dr. Richard Iranya

## IMPACT

Real-time remote mentorship enabled specialized surgical care for a long-untreated condition.

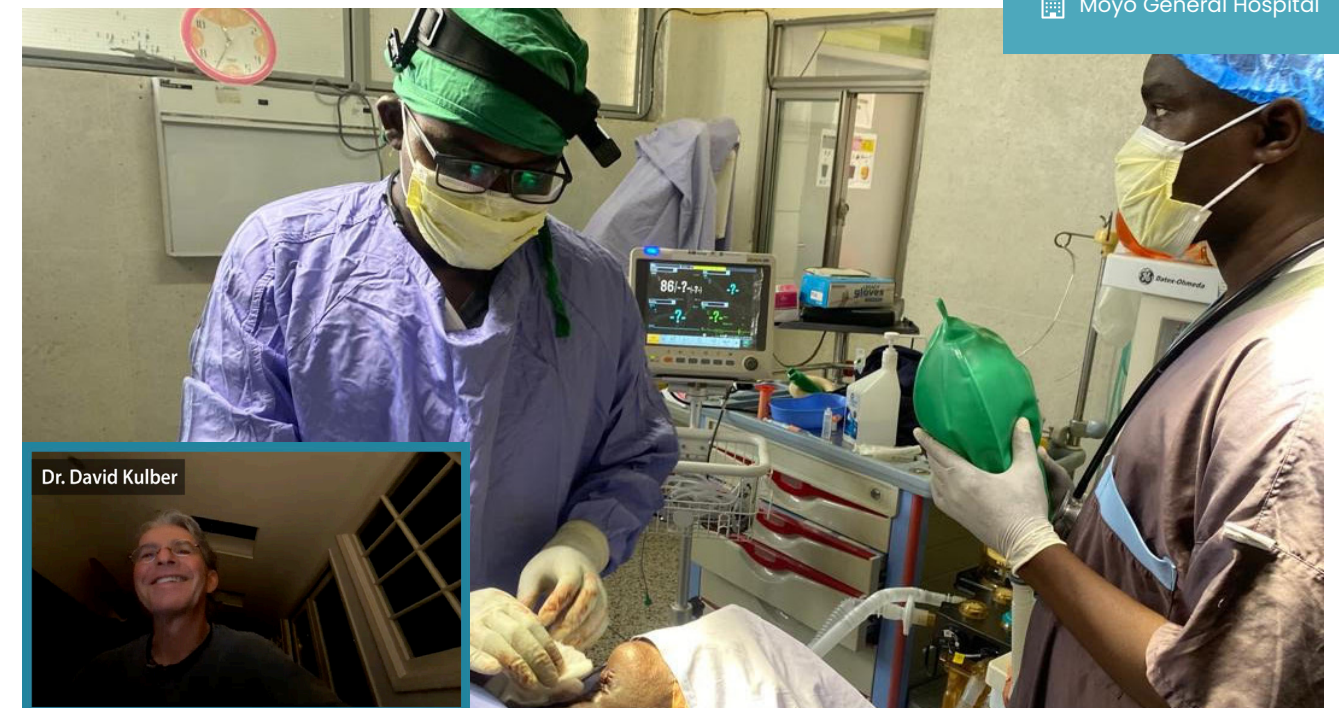
## TECH USED

Vuzix Smart Glasses, TeleVU, GlassVU, TeleVU, RemoteVU

📍 Los Angeles, CA USA & Kampala, Uganda

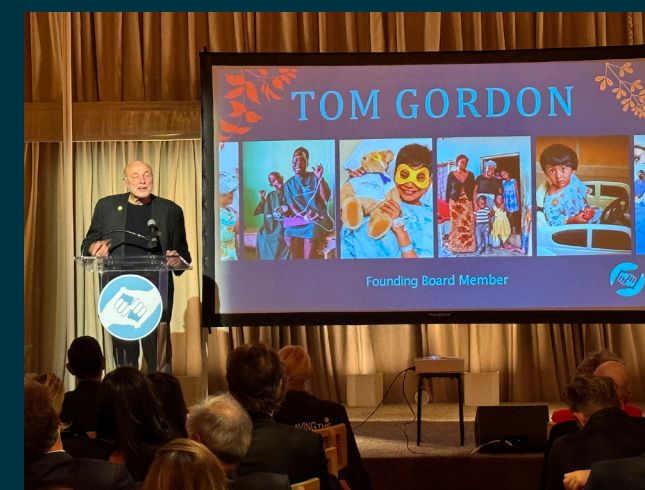
👨‍⚕️ Plastic/Reconstructive Surgery

🏥 Moyo General Hospital



# Ohana One Gala

Hosted by **Cheryl and Haim Saban**, Ohana One's annual Gala brought together supporters, partners, and innovators around a shared belief that **safe surgery is a human right** while celebrating Ohana One's rapid global growth, the power of mentorship and technology, and a bold vision to expand lifesaving care worldwide.



In just five years, Ohana One has grown into a global network spanning 67 countries and 75 partners, proving that when you connect people, you save lives. The evening highlighted the impact of Surgical Sight and celebrated the launch of the OO App, a first-of-its-kind global surgical ecosystem enabling mentorship, learning, and collaboration anywhere. With 95% of funding directed to programs, supporters saw how their generosity fuels sustainable impact—culminating in a bold goal to train 1,000 surgeons worldwide and expand access to safe surgery for millions.



# Sustainable Impact Model

## A legacy of healing for future generations.

Ohana One's approach focuses on sustainable change. While direct patient care remains vital, the organization's greatest impact comes from training and mentoring surgeons who will continue serving their communities for decades. By combining hands-on collaboration, remote mentorship, surgical education, and global knowledge exchange, Ohana One strengthens health systems while reducing the environmental impact of traditional training models that rely heavily on travel.

**Global connection**

Technology like smart glasses and the Ohana One App keeps surgeons connected beyond outreach trips, enabling remote mentorship, case consultation, and global collaboration to improve care.

**162,823**  
Lives impacted

Every patient treated and team trained multiplies impact, as mentorship and collaboration expand access to safe surgical care worldwide.

**Surgeons trained by experts in their specialties**

Experienced surgeons mentor and train local physicians through hands-on operating room collaboration and remote guidance, strengthening surgical capacity within their communities.

**Meet patient needs**

Ohana One partners with local surgeons to treat complex cases while building local expertise through hands-on care and mentoring.

**Medical team strengthening**

Training extends to the full surgical team, with anesthesiologists, nurses, and OR staff collaborating with mentors in person and remotely to strengthen care systems and improve patient outcomes.

**Conference and knowledge dissemination**

Ohana One shares knowledge through conferences, workshops, and collaboration, connecting surgeons globally to spread innovations where they're needed most.





# Technology & Digital Infrastructure

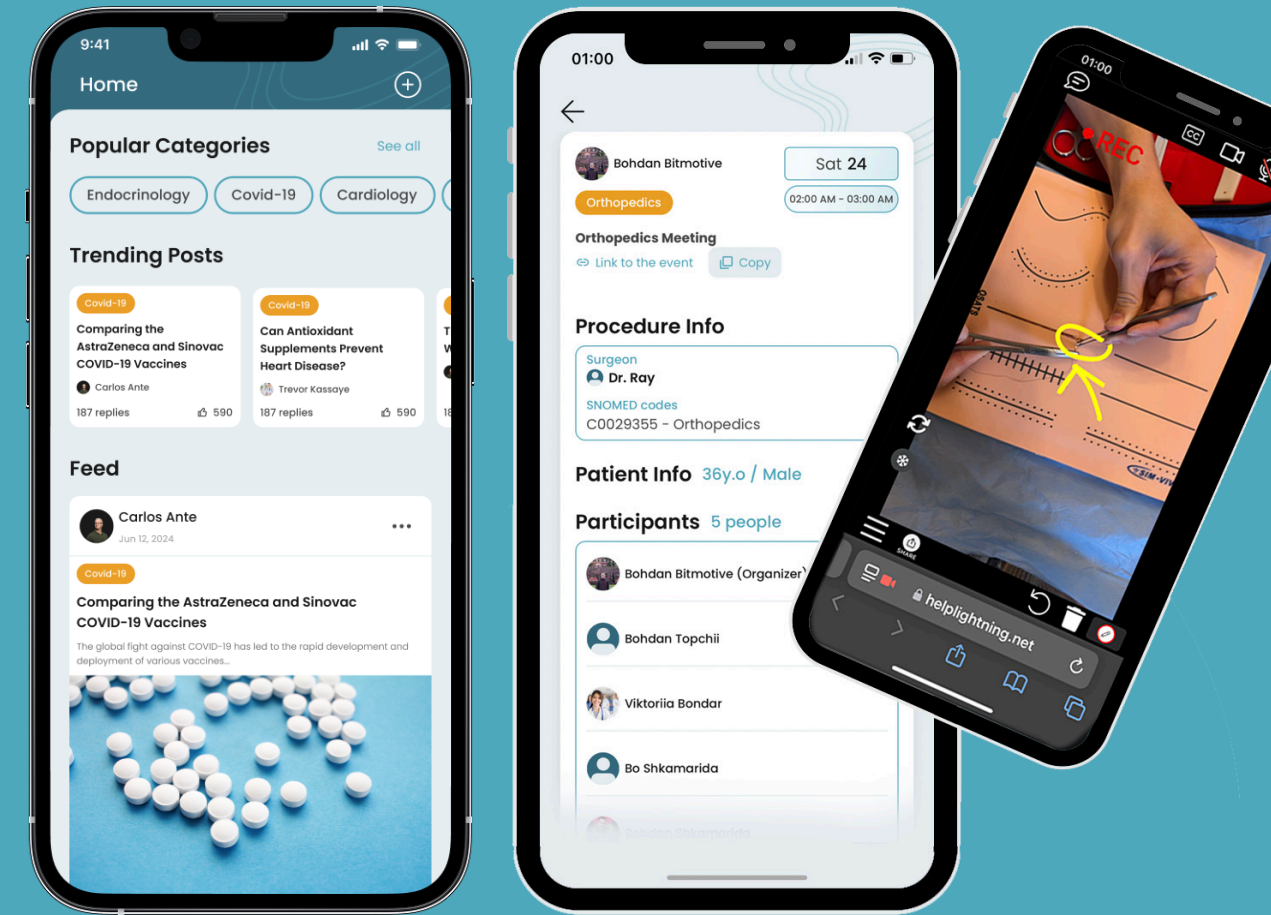
## TeleVU & Help Lightning Integration

Ohana One integrates remote collaboration tools such as TeleVU and Help Lightning to enable real-time surgical mentorship. Using video and augmented reality features, mentors can annotate, guide, and collaborate during procedures from anywhere in the world.

With smart glasses, cameras, and mobile devices, frontline surgeons stream their point of view directly to mentors who can provide visual guidance and feedback. This technology allows complex procedures to be taught remotely, expanding access to specialized expertise while strengthening local surgical teams.

## Digital Video Library

Ohana One is building a growing digital library of surgical training videos and educational resources. This video library allows surgeons to review procedures, study best practices, and learn from recorded mentorship sessions from anywhere, at any time.



## The OO App

The future of global surgical training is here.

The Ohana One mobile application continues to grow as a central hub for the global surgical network. The OO App connects mentors and trainees while providing tools that support ongoing learning and collaboration.

Features include case logs, performance tracking, progress dashboards, messaging between mentors and mentees, resource libraries, and notifications for grand rounds, webinars, and journal clubs. These tools allow medical practitioners to document their learning, request guidance, and access educational content wherever they are practicing.

The OO App is strengthening engagement across the Ohana One global community and supporting continuous professional development.



Download on the App Store



GET IT ON Google Play

# Outreach Trip to Guatemala

In one week in Guatemala City, our team screened 136 children and performed 59 life-changing surgeries.



In May 2025, Ohana One became the 172nd medical team to deliver surgical care to local children at the Moore Pediatric Surgery Center in Guatemala City. Our multidisciplinary outreach team—including plastic surgeons, urologists, anesthesiologists, and non-medical volunteers—spent a week collaborating closely with the Center’s staff.

Over the course of the week, we screened 136 children to assess needs in reconstructive

plastic surgery and urologic care. Our team performed 59 life-changing procedures, utilizing the Center’s three state-of-the-art operating rooms to restore health, function, and dignity. The urology team addressed complex conditions such as hypospadias, cryptorchidism, and ureteral reimplantation, while the plastic surgery team provided reconstructive interventions for children with congenital differences and traumatic injuries.

Holistic support for families was a key focus. Working with social workers and nutrition staff and, in partnership with Ronald McDonald House, helped coordinate follow-up care, transportation, and lodging. This trip exemplified Ohana One’s mission to build sustainable surgical systems through partnership, technology, and compassionate care.



## Virtual Reality Study

Discovering groundbreaking pediatric care solutions with Ohana One and our partner Invicikids! By harnessing virtual reality and distraction therapy, we’re easing anxiety and pain for children during medical procedures. This innovative research is led by Ohana One co-founder Dr. Michelle Dee’s daughter, Alli Dee, a UCLA undergraduate student.



## PATIENT SPOTLIGHT

### Shelder Jacinto Xol Avila

Juana Avila traveled from Cobán to Guatemala City with her son, Shelder, after four unsuccessful surgeries for cryptorchidism. Referred by a local health center, they connected with Ohana One and the Moore Center, where a multidisciplinary team provided thorough evaluations and expert care. The surgery was successful, ensuring proper placement and reducing future health risks.

## OVERVIEW

**Screened 136 children** conducting thorough assessments to identify needs in reconstructive plastic surgery and urologic care.

**Performed 59 life-changing procedures** leveraging the Moore Center’s three fully equipped operating rooms and recovery suites to deliver safe, high-quality surgical interventions.

**Explored integration of Ohana One technology**, discussing how our telemedicine platform and smart glass systems could streamline the Center’s outreach and screening operations.

**Supported families holistically** collaborating with the Center’s social workers and nutrition staff to arrange clear follow-up plans, transportation, and lodging via our partnership with the Ronald McDonald House.

**Mentored local colleagues** through focused, hands-on training in advanced techniques and post-operative management—reinforcing Ohana One’s commitment to sustainable capacity building.

Our team delivered complex reconstructive care while training local surgeons to expand access to specialized surgery.

# Outreach Trip to Kenya

## OVERVIEW

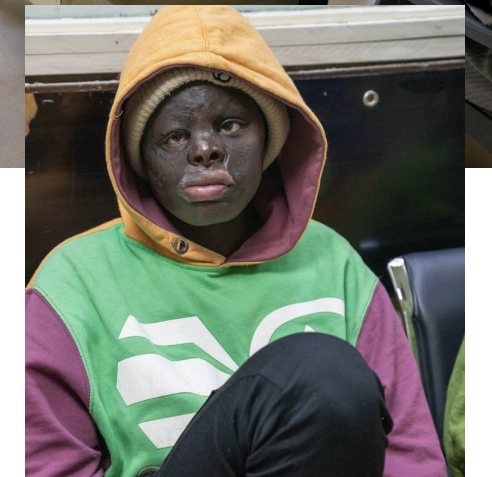
**39 patients screened** and treated across three major hospitals.

**Comprehensive reconstructive procedures** for burn contractures, congenital differences, and trauma.

**Advanced mentorship** in microvascular and nerve repair techniques.

**Smart Glasses demonstrations** for tele-mentoring and live surgical training.

**Collaborative teaching sessions** for surgeons, anesthesiologists, nurses, and therapists.



The August 2025 Kenya Surgical Outreach Trip brought together an international team of medical professionals and local partners to deliver advanced reconstructive hand surgeries, strengthen regional surgical capacity, and provide specialized training across multiple hospitals. More than thirty life-changing procedures were completed at CURE Kenya, AIC Kijabe Hospital, and Kenyatta National Hospital, helping both children and adults with congenital, burn-related, and traumatic conditions.

In addition to direct patient care, the team served as faculty at the Plastic and Reconstructive Surgery Conference in Mombasa, sharing expertise and building lasting connections with colleagues from across East and Central Africa. The trip reflected Ohana One's collaborative model of surgical partnership, combining expert hands-on training, smart technology, and compassionate care to create sustainable global health impact.

## PATIENT SPOTLIGHT

### Elizabeth

After a childhood burn, Elizabeth lived with painful contractures on her wrist and axilla. Her surgery restored movement and confidence, opening the door for her to return to school with new independence.

# Outreach Trip to Uganda

In northern Uganda, our team combined complex reconstructive surgeries with hands-on training to expand local surgical care.



A surgical outreach trip in northern Uganda expanded access to reconstructive care at Moyo General Hospital and Gulu Regional Referral Hospital (Lacor). Over six days, the team performed 50 surgeries for burns, congenital conditions, trauma, tumors, and severe contractures.

The trip, led with Pipeline Worldwide and partners ReSurge, PolyNovo, and MTF Biologics, used a coordinated burn transfer model requiring rapid coordination and specialized grafting materials. Care delivery was supported by Smart Glasses and the Ohana One

app for remote consultation and documentation. In addition to surgical care, the team provided hands-on training in nursing, anesthesia, wound care, splinting, and post-surgical rehabilitation, while maintaining a strong focus on patient-centered care and family support.



## OVERVIEW

**50 patients received surgical treatment** across Moyo and Gulu.

Daily high-volume surgical days, **up to 10 patients in one day.**

**Burn care response** including urgent coordination of a 9-year-old with 60 percent burns.

**Smart Glasses and OO App** use for remote calls, documentation, and mentorship.

**Nursing and therapy training** including burn wound care, airway management, splinting, and post-surgical rehab.

Emotional support and patient engagement including **Kiki the Clown** activities.



## PATIENT SPOTLIGHT

### Razia C.

In June, her home caught fire and she ran inside to save her baby sister, who later died from severe burns. The girl survived with life-altering injuries; initial skin grafts in Kampala largely failed after she was sent back to Gulu, leaving her in need of repeat grafting. An emergency transfer was rapidly coordinated, with partners securing safe transport, funds for travel and food, medical supplies, and specialty grafts from MTF Biologics. She continues to receive care through a coordinated, multi-organization effort, demonstrating the impact of collaboration rooted in compassion.



# Partnership Spotlight



Ohana One has partnered with Dr. Jafrul Hannan to strengthen surgical training through his organization, HelloSURG, which expands access to laparoscopic education in Bangladesh. HelloSURG’s model focuses on accessible, community-driven learning, helping bridge critical gaps in training where in-person opportunities and equipment are limited. By leveraging virtual education, recorded surgical content, and peer-to-peer knowledge exchange, the platform supports early-career surgeons in building essential skills within their own settings.

Through this collaboration, Ohana One has provided technology support, software access, and mentorship infrastructure that enables remote surgical training and real-time knowledge sharing. This integrated approach enhances HelloSURG’s reach by combining education with mentorship, creating a more comprehensive training ecosystem that builds confidence, capability, and long-term surgical capacity.

Ohana One sponsored Dr. Hannan and mentee Dr. Fatema Sayeed at the 2025 SAGES Conference, supported publication of Dr. Hannan’s training videos on SURGHub, and helped expand HelloSURG, which has trained 25+ surgeons remotely with platform usage up more than 60 percent.



Ohana One is working closely with NeuroKids to strengthen remote training and collaboration among pediatric neurosurgeons across Africa. The partnership focuses on ensuring that the technology used for remote mentorship functions reliably and supports ongoing surgical training.

Ohana One conducted technical reviews of existing software and hardware systems, consulted with NeuroKids leadership to identify training gaps, and deployed African Field Coordinator Peter Ronoh to work directly with partner hospitals. These visits helped resolve technical barriers and improve technology use at hospitals in Kenya, Zambia, Côte d’Ivoire, and Liberia.

Through this partnership, 18 pediatric neurosurgeons have participated in training, and five mentees have progressed to become mentors, strengthening the regional network of specialists caring for children with neurological conditions such as hydrocephalus.



Ohana One is supporting Dr. Daniel and his collaboration with SIGN Fracture Care to expand remote orthopaedic training for surgeons treating long bone fractures. Using Ohana One’s remote technology tools, Dr. Daniel has worked with mentor Dr. Luigi in Milan to guide the installation and use of SIGN Fracture nail implants.

The partnership has demonstrated how remote mentorship can support orthopaedic training while expanding access to life-saving fracture care. Ohana One also sponsored Dr. Daniel to present this work at the Kenya Orthopaedic Association Annual Scientific Conference, where the technology received strong interest from the surgical community.

Building on this successful use case, the model has expanded to support new SIGN fracture teams in Haiti, with additional teams developing in Uganda, demonstrating the potential for remote mentorship to scale orthopaedic training globally.

# Governance & Leadership

Ohana One is deeply grateful to our Board of Directors for their steady guidance, visionary leadership, and continued support as we grow. To our Advisory Board, thank you for your ongoing commitment to Ohana One and for generously sharing your insight and experience in service of our mission. And to our dedicated staff and consultants, we are profoundly thankful for the extraordinary effort, heart, and expertise you bring to this work every day. Ohana One moves forward because of these amazing individuals.

## Board of Directors



**David Kulber, MD**  
President & Co-Founder



**Adrian Ashkenazy**  
Vice President



**Robert Uhlener**  
Treasurer



**Jennifer Bepple, MD**  
Secretary

Aaron Bregman  
Marshall Geller  
Tom Gordon  
Harry Levitt  
Sharon Oreck  
Andrew Popler  
Bill Pope  
Jay Roach

## Ohana Team

Marchelle Sellers, MBA  
Executive Director

Grace Berglin  
Surgical Support Specialist

Maggie Bohlman  
Marketing and Media

Jeanne Bray  
Business Development  
and Partnerships

Theodore Brown  
Surgical Data Scientist

Rachel Buigas-Lopez  
Graphic Designer

Sidra Bugsch  
Office Administrator

Flávia Cavicchioli  
Special Project Researcher  
and Data Analyst

Jenny Davidson  
Development Consultant

Megan Demijohn  
Physician Coordinator

Tarek Elshayal  
Biomedical and Logistics Coordinator

Cristina Farrut  
Outreach Manager

Kelly Fogel  
Photographer

Megan McCullough, MD  
Surgical Consultant

Bevin Metzger  
Grant Partner Success

Susan Popler  
Product Development  
and Strategy Consultant

Cecelia Ronoh  
African Field Coordinator

Peter Ronoh  
Technical Support  
and African Field Coordinator

Sara Stohl  
Development and  
Outreach Associate

## Advisors

Joyce Brandman

Michele Dee, MD  
Co-Founder

Steve Diamond

Andrew Freedman, MD

Gracie Fermelia

Susan K. Laffer

Edward Ray, MD

Sandra Rodriguez, RN

Pedro Santos, MD

Karissa Sharifian

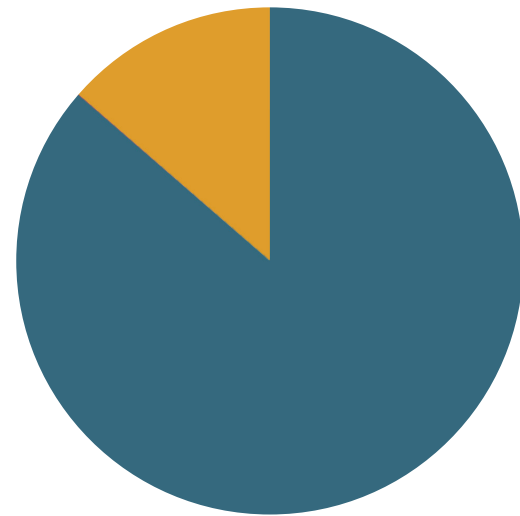
Nuka Soloman

# Financial Summary

Our financial resources are invested thoughtfully to maximize impact — to sustain surgical care, training, and global partnerships.

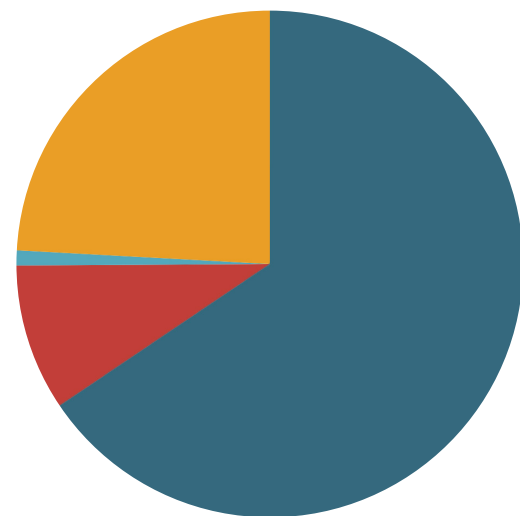
## DONATIONS & REVENUE

● Program Contributions	
– Foundation & Corporation Grants	\$121,869
– Individual & Board Donations	\$1,798,171
– Partner Support	\$66,090
● Interest Earned	\$1,775
● In-Kind/Non-Cash	\$489,498
TOTAL REVENUE	\$2,477,403



## EXPENSES

● Program Expenses	
– General Program	\$776,187
– Surgical Sight Program/Tech Kit Grants	\$113,920
– Ohana One App Development	\$218,650
– Surgical Outreach Trips	\$119,168
– Special Grants & Initiatives	\$42,418
– Partner Program Support	\$59,045
● Fundraising & Development	\$189,453
● Administrative Operations	\$19,398
● In-Kind/Non-Cash	\$489,498
TOTAL EXPENSES	\$2,027,737



**NET REVENUE** **\$449,666.00**





# 2026 & Beyond

## Accelerate Growth of the OO App

Expand the OO App into a truly global surgical ecosystem by growing from 1,600 to 7,500 users, increasing engagement, and deepening integration with partners so surgeons everywhere have access to real-time support and learning.

## Expand Access in Underserved Regions

Launch 10 new technology-enabled sites in under-resourced locations, bringing critical tools, mentorship, and training directly to communities where access to surgical care is most limited.

## Increase Real-Time Surgical Support

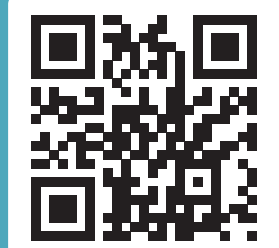
Scale the use of Ohana One technology by increasing remote consult volume by 75%, while strengthening on-the-ground training and providing ongoing guidance to ensure successful adoption and sustained use.

## Strengthen Global Partnerships

Deepen collaboration with hospitals, NGOs, and ministries of health to expand Ohana One's global network, increasing adoption of technology and strengthening coordinated, system-level impact.

## Advance Endowment Campaign

Strengthen long-term sustainability by securing commitments toward Ohana One's \$33,750,000 endowment, building a foundation that supports innovation, independence, and enduring impact for generations to come.



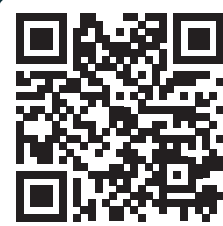
Scan to learn more about Ohana One



**OHANAONE™**  
INTERNATIONAL SURGICAL AID

## Bring Life-Saving Care Within Reach

Join us and envision a future where geography and economics no longer determine surgical outcomes, where a surgeon in the most remote clinic has the same support and resources as their peers in major medical centers, and every child has the chance to grow, thrive, and contribute to their community.




To donate, please scan the code or visit [ohanaone.one/donate](https://ohanaone.one/donate)

**ohanaone.one**

[info@ohanaone.one](mailto:info@ohanaone.one)

1150 South Olive Street, 10th Floor  
Los Angeles CA 90015

 /OhanaOneSurgicalEducation

 @ohanaonesurgical\_edu



**G4** alliance  
surgical, obstetric, trauma  
& anaesthesia care